

MARIN HEALTHCARE DISTRICT

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**Board of Directors
Lease and Building Committee
Wednesday, October 28, 2020 @ 5:30 pm
VIA WEBEX**

MINUTES

1. **Call to Order**

Chair Rienks called the meeting to order at 5:31 pm.

2. **Roll Call / Approval of Agenda / Approval of Minutes**

Committee members present via Webex: Jennifer Rienks, Chair; Brian Su, MD

Staff members present: David Klein, MD, CEO; Eric Brettner, CFO; Louis Weiner, Executive Assistant

It was moved, seconded and carried to approve the agenda as presented.

It was moved, seconded and carried to approve the minutes of the meeting of September 22, 2020 as presented.

3. **Public Comment**

There was no public comment.

4. **MarinHealth Revitalization Plan**

Dr. Klein presented the slide deck “Revitalization Plan” (added to files of this meeting), as part of the hospital’s financial recovery effort. He commented on each area of focus:

- Assess hospital services
- New hospital benefits (functional space design; virtual care platform; infection prevention)
- Optimize physician enterprise approach (virtual health; real estate)
- Form new partnerships (independent physicians; other potential partners; County HHS)
- Leverage UCSF alliance
- Bolster payer strategy
- Revenue cycle (for Hospital and Medical Network; clinical documentation; coding education)
- Cost management (labor review; Medical Network; supply costs; rents)

The Revitalization Summary table shows current recognized benefit YTD (\$10M) and potential benefit through 2022 (\$91M) which will provide strong EBIDA and to maintain the meeting of debt ratio covenants.

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The “Potential in 2022” column shows the cumulative total from now through 2022. Dr. Klein commented that the 2022 goal is being refigured and reassessed. Mr. Brettner noted that some elements of the new growth opportunities are more under our control than others, and are weighted with varying levels of confidence and aggressiveness. After discussion it was agreed that the cumulative figures in the 2022 column need correcting and updating. Ms. Rienks and Dr. Su asked that an updated summary with more details be shown and discussed at the next meeting of this committee. Dr. Klein and Mr. Brettner agreed.

5. MarinHealth Medical Center Bylaws Review Process

Dr. Klein reported that he is speaking with an outside expert in governance for reviewing and updating the Hospital bylaws, is waiting for a bid offer, and will bring the proposal to the Boards.

Both Dr. Klein and Mr. Brettner left the meeting at 6:00 to attend another meeting.

6. Topics for Future Community Health Webinars

Ms. Rienks displayed a list of topics that have been discussed in the past 2 years and not yet covered in the seminars: Dementia; health effects of climate change; PTSD/depression/stress; domestic violence; breast health; teen health; obesity; STDs; hepatitis A and the homeless; medicinal cannabis; perinatal mood and anxiety disorders; genomics/bio-informatics/precision medicine.

Ms. Rienks and Dr. Su agreed that it is best to continue with a topic related to COVID, and agreed that “teen mental health during the COVID crisis” is critically important. They agreed to ask the Board to approve it for a January or February webinar. They will contact possible presenters from the hospital and community.

7. Adjournment

Ms. Rienks adjourned the meeting at 6:15 pm.